

Accessible document

Resources

Human: 412,088 engaged employees Economic: 17.4* billion euros in consolidated revenues Relationships: Innovation insight gained from 100 million consumers Natural resources: Sustainable processes responsibly-sourced raw materials

*excluding Rydoo revenues

Operations

Megatrends (see page 23 of the Universal Registration Document)

Improving quality of life Powered by digital and innovation Anchoring corporate responsibility

Onsite services 54% foodservices 46% facilities management services

Benefits & rewards services 79% employee benefits 21% services diversification

Personal & home services Homecare Concierge Services Childcare

Stakeholders

Employees Suppliers / Affiliated Merchants Institutions / NGOs Governments / Regulators Investors Clients Consumers / Communities

Impacts

Human: 82% retention rate of total workforce Economic: 2 Euro dividend per share proposal for the fiscal year (1) Relationships: 6.9 billion euros spent with SMEs (2) Natural resources: 23.2% of scope 3 CO2 emissions reduction – (3)

(1) Submitted for approval at the Shareholders meeting of December 14, 2021.



- (2) Small and Medium Enterprises.(3) Scope 3 (supply chain) compared to the 2017 baseline.

For more information, see Chapter 2 of the Universal Registration Document and www.sodexo.com